

# AYGAZ GROUP

## Investor Presentation

December 2012

## Who we are? - AYGAZ

- Leading LPG distributor of Turkey
  - 1.7 m tons sales – 2011
  - \$3.3 b revenue – 2011
  - 28% market share

- Diversified participation portfolio in energy;
  - Natural Gas
  - Refinery
  - Power Generation

### Summary financials; (Cons. in m\$)

	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>YoY change</u>
Revenue	3,267	3,105	2,431	5 %
EBITDA	140	204	252	-31%
EBITDA Margin	4%	10%	10%	-6
Net Profit	227	160	203	42%
Net Profit Margin	7%	5%	8%	2
Volume (000 tons)	1,660	1,604	1,574	3%

## Where we stand? – market leader

- Generic brand for LPG
- #1 in Turkey, #5 in Europe
- Leader since foundation
  - 50 years



On the road



In your home



For business

**43%**  
Cylinder LPG

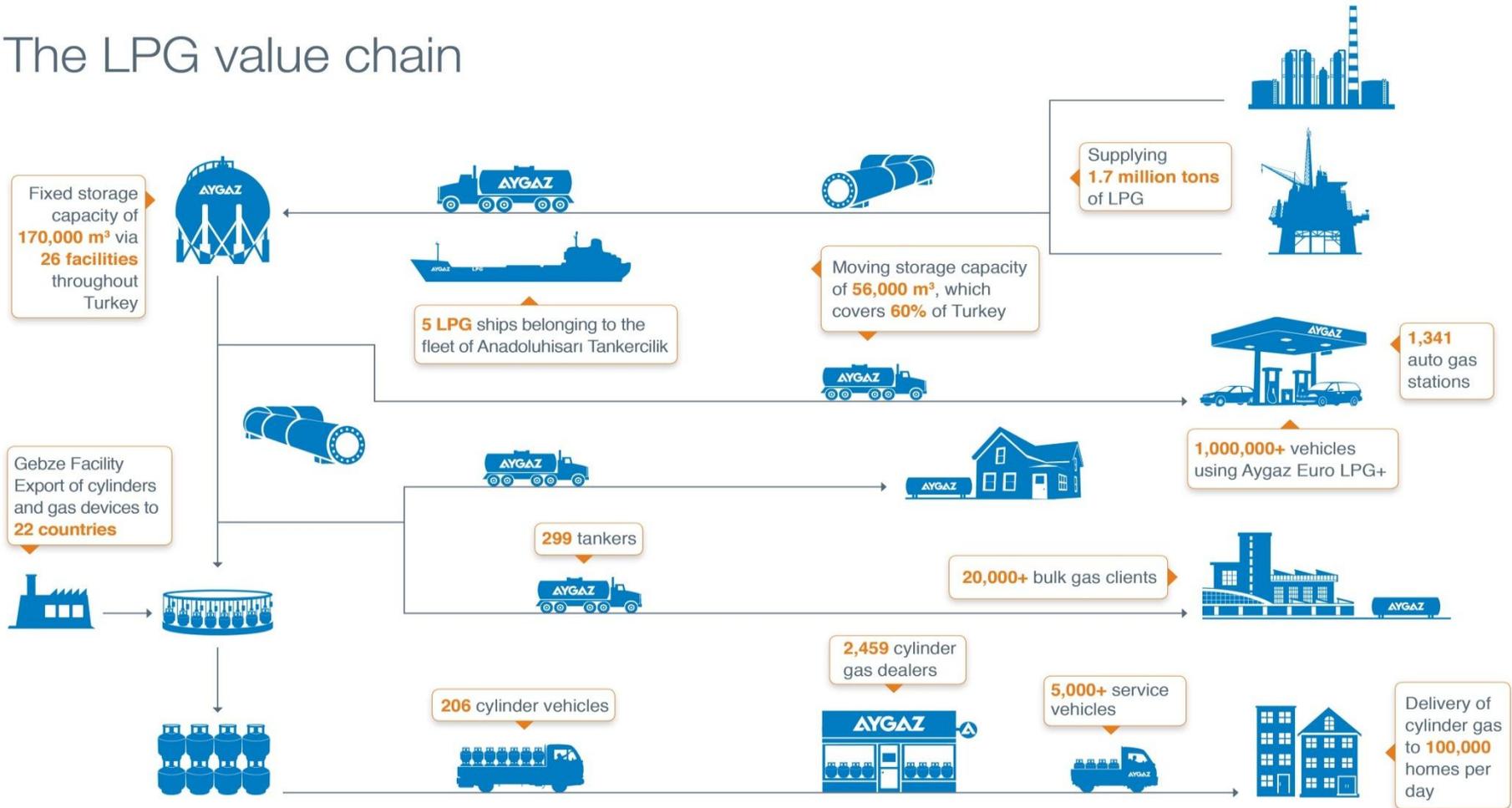
Aygaz Group  
Market shares

**28%**  
All segments

**23%**  
Autogas

## What we do?

### The LPG value chain



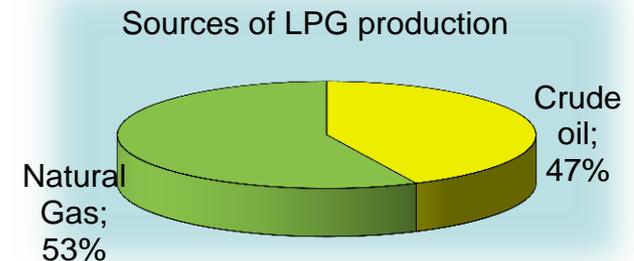
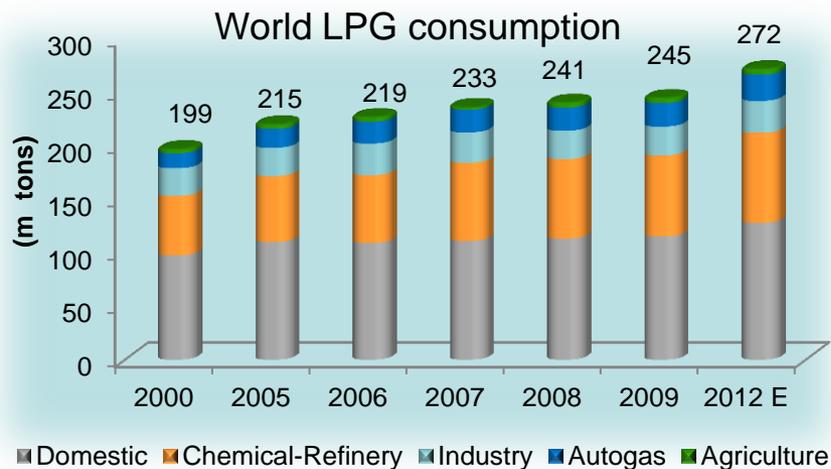
\* As of end of 2011

## What is the product? - LPG

- Mixtures of hydrocarbons in which butane or propane are predominant
- LPG market is supply oriented
- Supply is secure as LPG is extracted from related natural gas facilities or as refinery gases

### Why LPG? Anytime+Anywhere

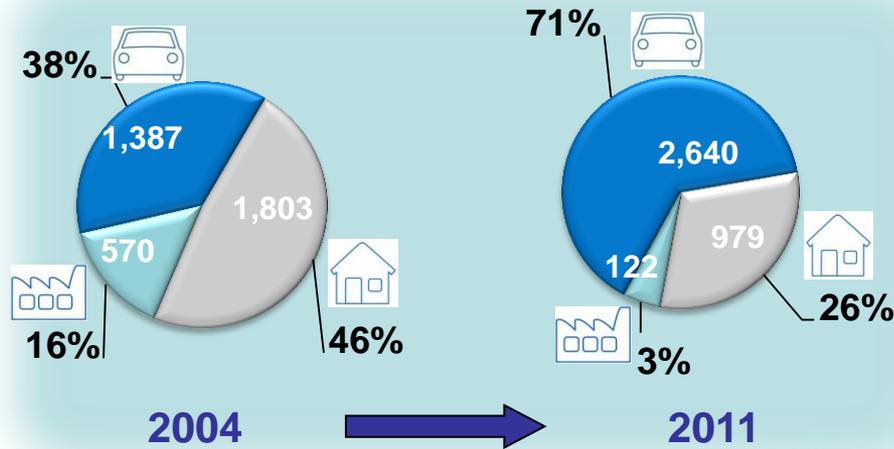
- Portable and versatile
- Abundant reserves-price advantage
- Diversity of supply sources
- Low GHG emission



\*WLPGA Statistical Review of Global LP Gas Report, 2010

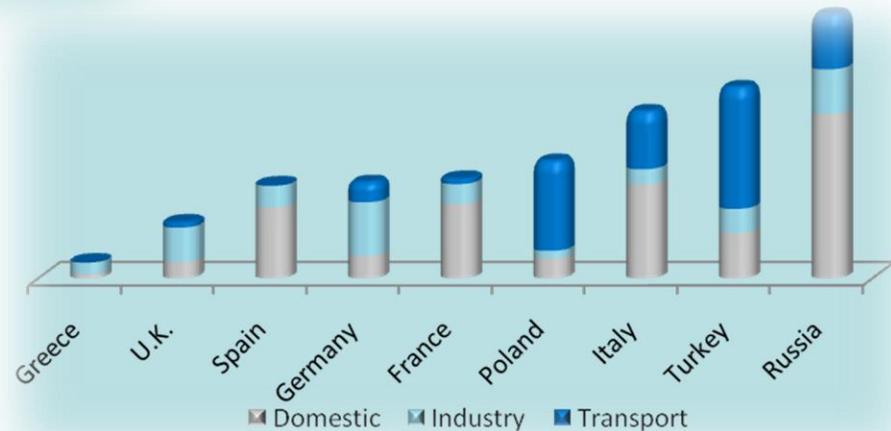
## Facts about Turkish LPG market

Evolving from cylinder to auto



EMRA LPG Sector Report 2004, 2011

- 3.7 m tons, #2 in Europe
- 71 distribution companies
- Serving; 10 m houses  
3.5 m cars
- Liberal market with regulatory body-EMRA



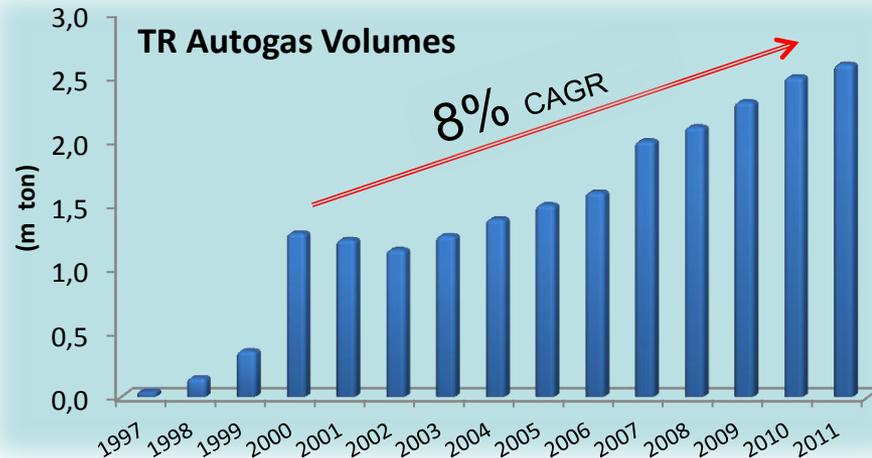
WLPGA Statistical Review of Global LP Gas Report, 2010

# Where is the growth? - autogas

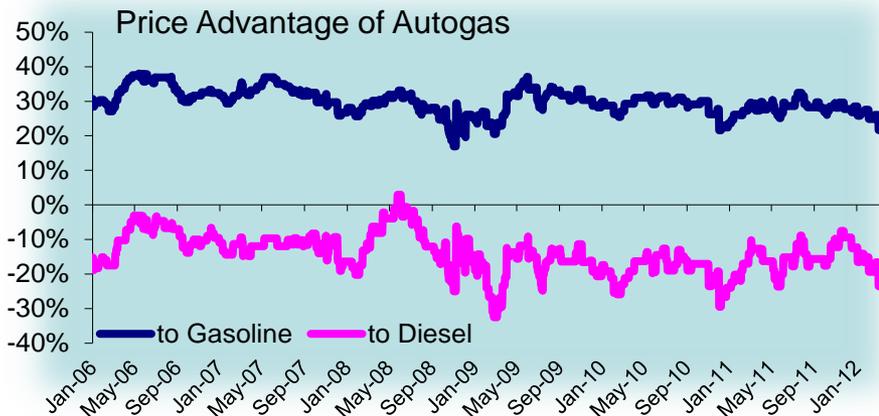
**Second**

biggest autogas market in the world  
2.6 m tons

**40%** of the passenger car park  
3.5 m cars



TLPG Association Report, EMRA

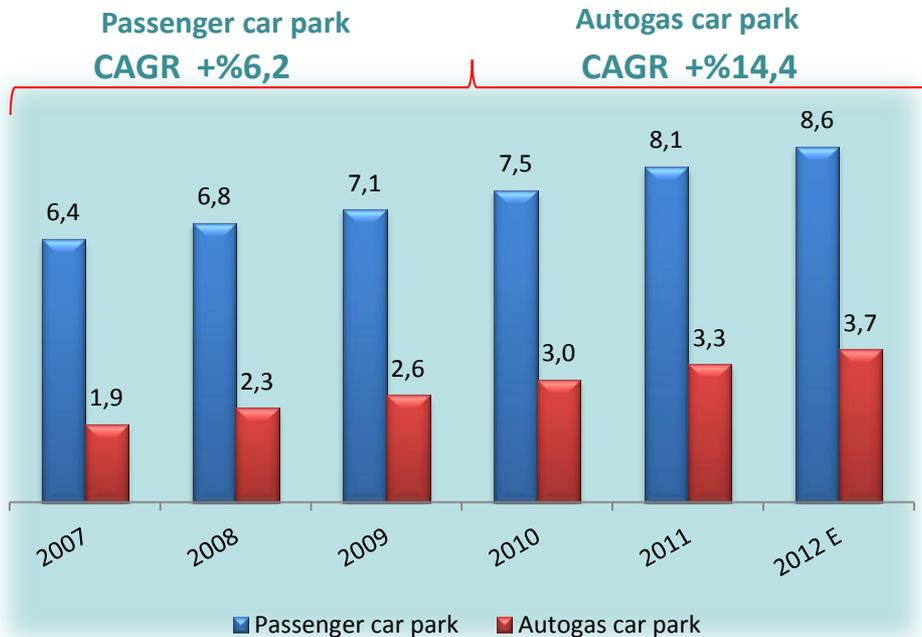


**34%** price advantage to gasoline

**9,300+** autogas stations all over Turkey

Source: AYGAZ

# Is the autogas growth sustainable? -Yes



Source: Aygaz / Tofaş

300,000+ conversions per year

- 1,000+ conversion points
- \$700 average cost
- Pay back in 15,000 km

### CNG versus LPG comparison

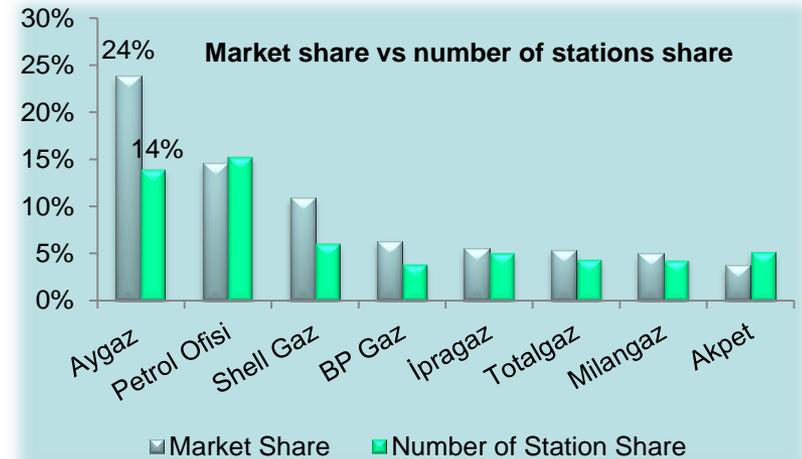
- initial investment (x10 times)
- conversion cost (x2 times)
- range per tank (x1/3)
- longer tank refill time

14 car manufacturers provide guaranteed conversion

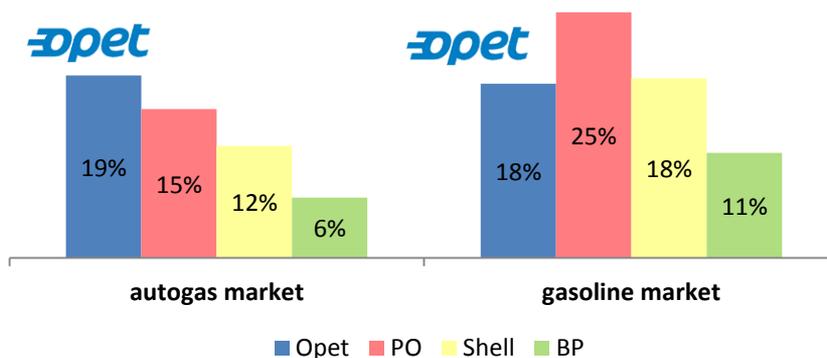
## How do we lead autogas market?

**Long-term strategy builder**  
Opet partnership

Aygaz&Opet  
**synergy**  
leads autogas market



\* 2011 PETDER and EMRA data



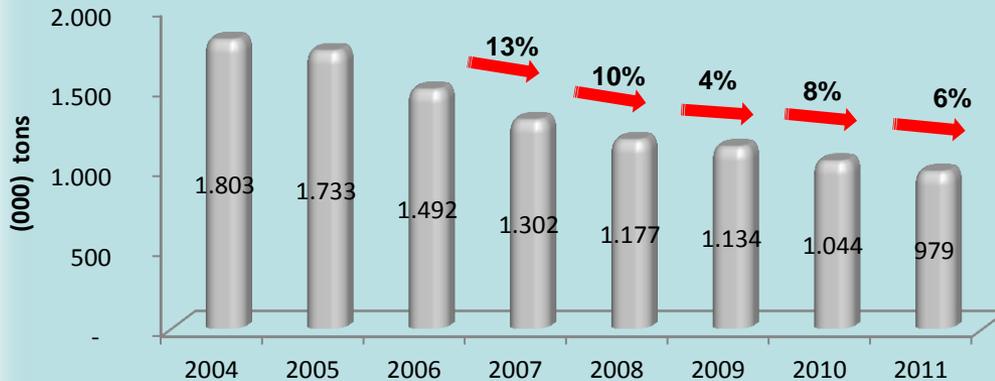
\* 2011 PETDER and EMRA data

**Core business is LPG**

unlike fuel distributors

- Pioneer in R&D and innovation

## Is the cylinder market here to stay? - Yes



TLPG Association Report, EMRA

Contraction **slowing down**

Potential growth in **rural areas**

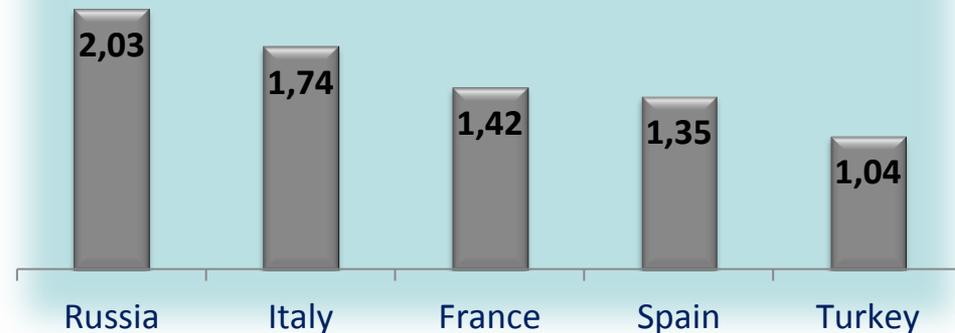
**60%**

market share in residential market

**12,300+** points of sale

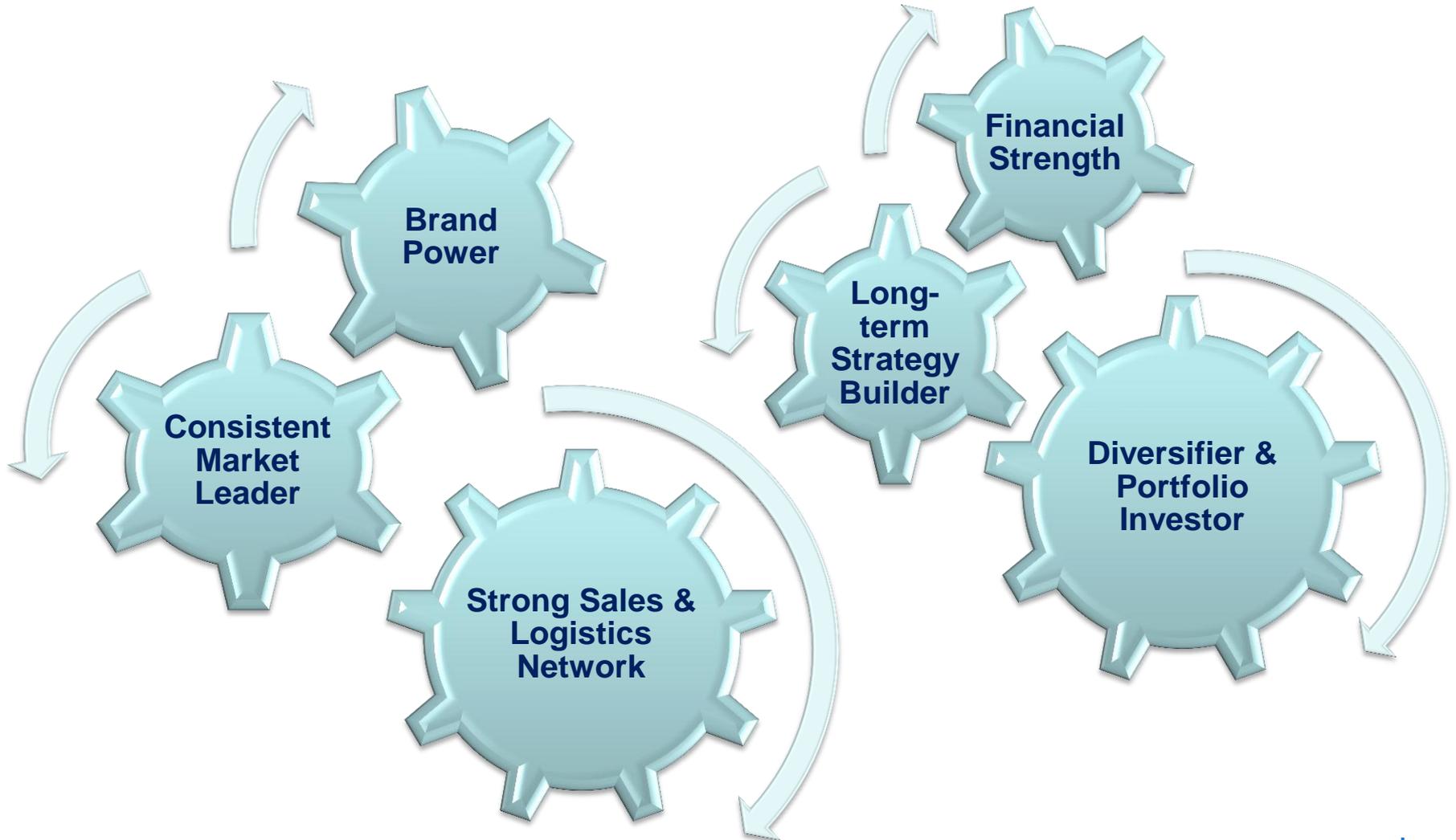
**Fully integrated** production cycle –Gebze plant

Turkey is **fifth** in residential cylinder consumption in Europe

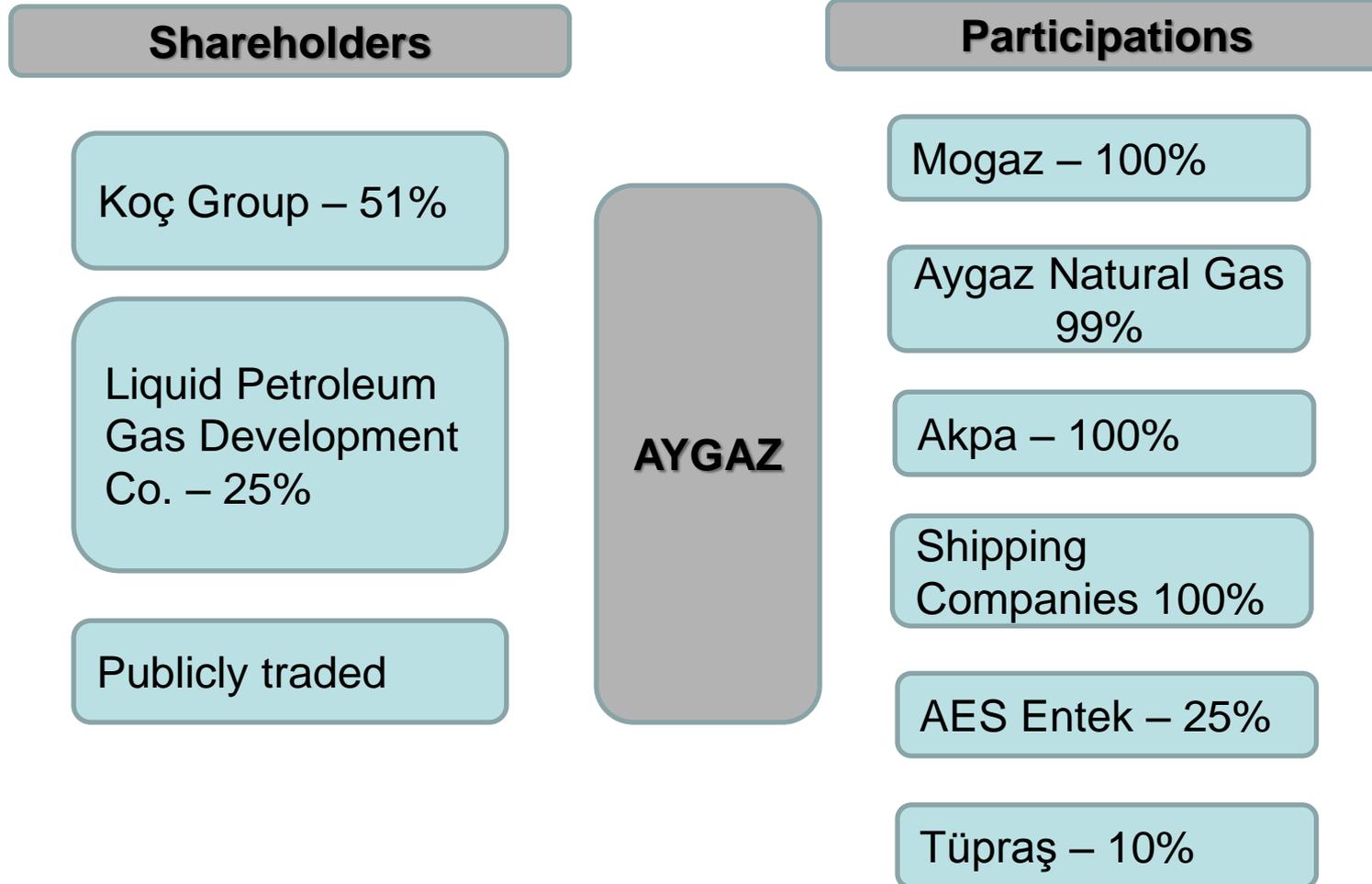


\*WLPGA Statistical Review of Global LP Gas Report, 2010

# Aygaz Key Takeaways



# Shareholding & Portfolio Structure



# What we do in natural gas?



## LNG Distribution



- Transportation and regasification
- 250 industrial customers, 20% market share
- 2012 planned sales : 130 mcm
- Total natural gas market: 48.5 bcm; LNG market: 0.7 bcm

## Pipeline Natural Gas



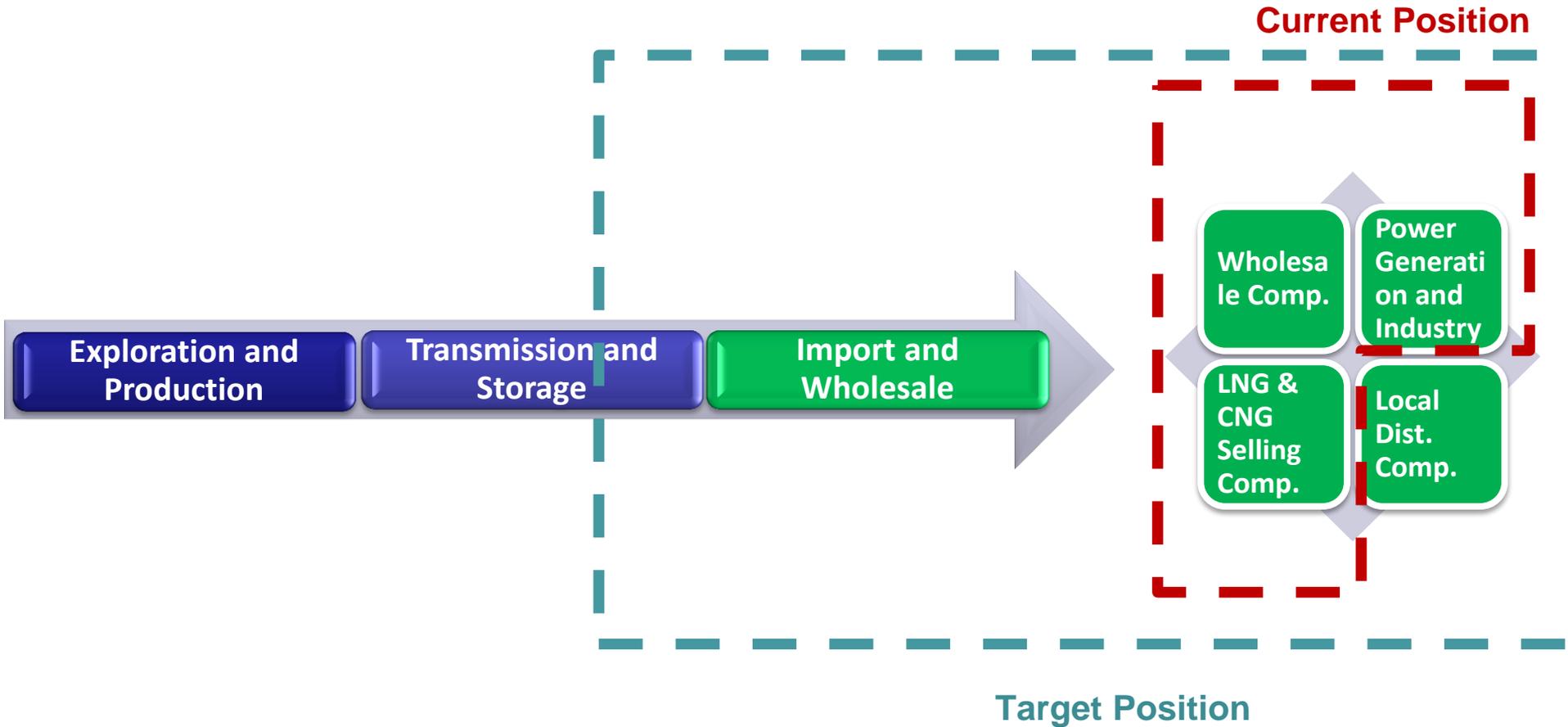
- Started in 2010; Sales: 66 mcm
- 2011 sales: 220 mcm

## Strategies

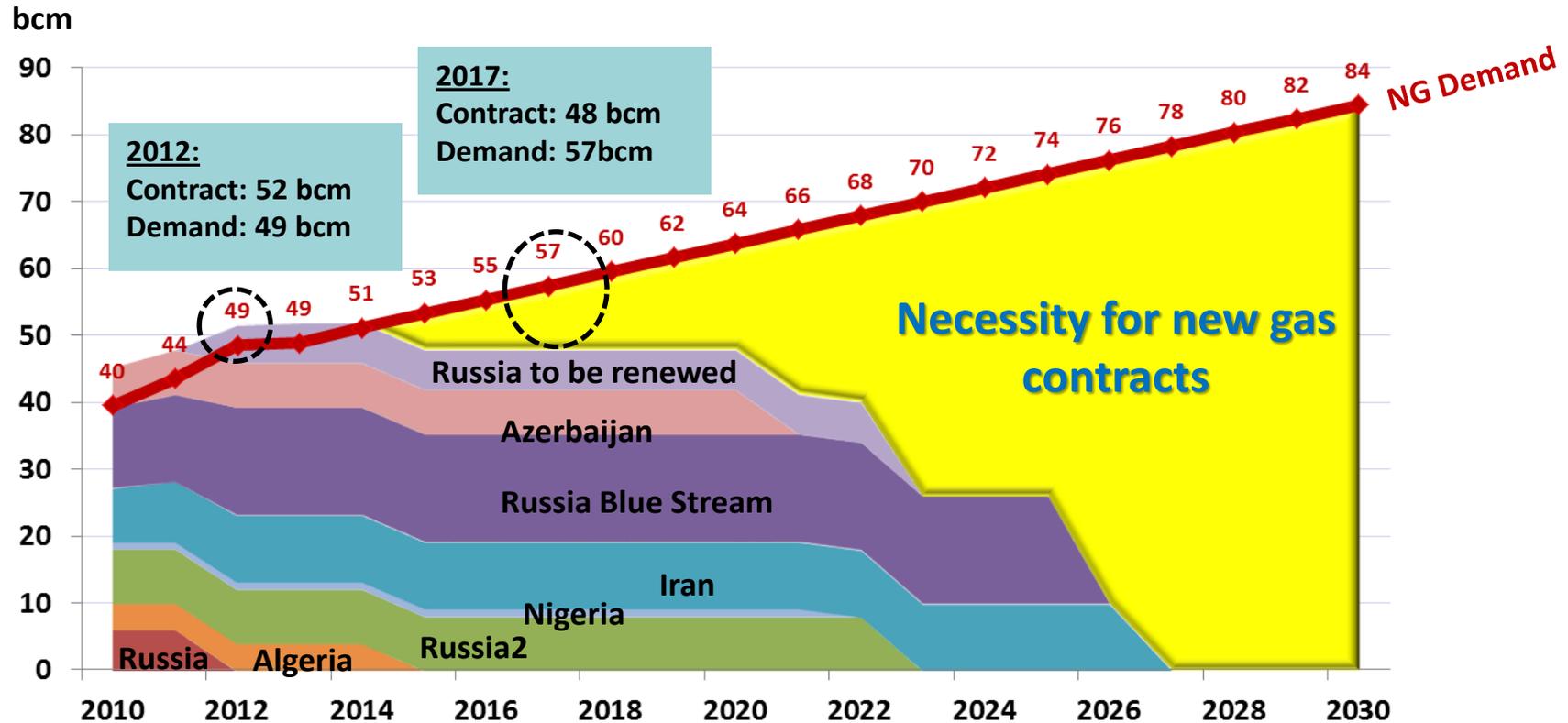


- LNG import (near term)
- Pipeline gas import
- Local Distribution

# What is our natural gas strategy?



# Turkey's Natural Gas Supply-Demand



Source: Aygaz & market data

- Turkey's additional natural gas requirement will increase

## Who is AES Entek?

# AESEntek



### Capacity - 305MW NGCC

- İzmit : 160MW
- Bursa : 143MW
- Sales composition : 52% PMUM & 48% trade & direct customers



### Production and Sales - 2011

- Electricity prod. : 1.632 Gwh      Energy sales : 2.362 Gwh
- Steam prod. : 128 Gwh      Revenue : 353 m TL



### Strategies

- AES Entek is currently pursuing a range of expansion opportunities via:
  - M&A and privatization transactions of generation plants, through planned privatization programs
  - Development of new efficient generation plants throughout the country
- Aim is to have a diversified generation portfolio consisting of coal, hydro, gas and wind

# AES Entek Project Updates



**AES Entek Acquisition of Hydros  
62 MW RoR Type Hydro Assets**



**AYAS IMPORTED COAL  
625 MW Greenfield Coal Power Plant**



**SEYMENOBA CCGT  
200 MW Cogeneration Power Plant**



**YAHŞIELİ WIND PARK  
46 MW Greenfield Wind Power Plant**

## What are our priorities?

### **Sustain LPG market leadership through**

- Product differentiation and innovation for autogas
- Further penetration through new autogas stations
- Growth prospects for cylinder in rural Turkey
- Geographical diversification in neighbouring countries

### **Utilize and expand existing holding structure through close monitoring of profit generating opportunities**

- Privatization in natural gas and electricity
- New investments (greenfield / acquisition)

## How do we create shareholder value?

### Sustainable

operating profitability from core business ; LPG

### Resistant

to economic fluctuation and crises

### Management strategies

that focus on increasing shareholder value

### High

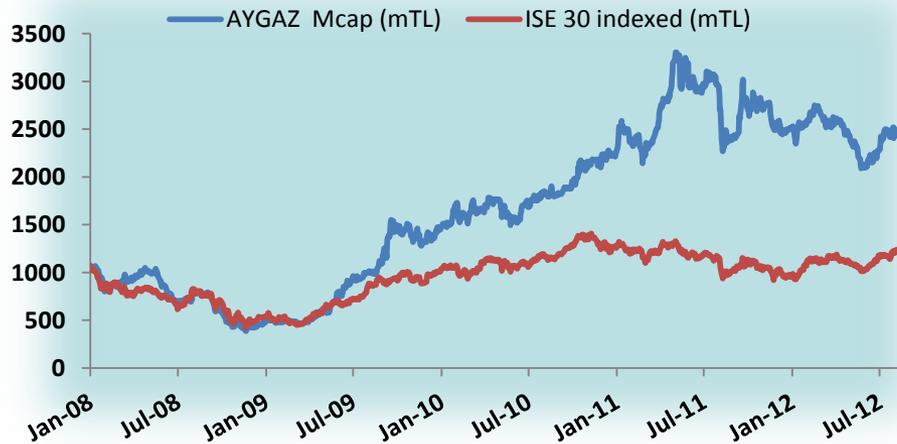
dividend payments

### Corporate governance

practices at international standards

### Potential

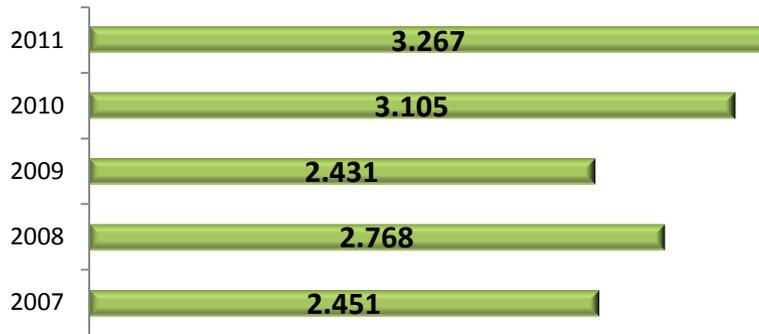
growth through participations



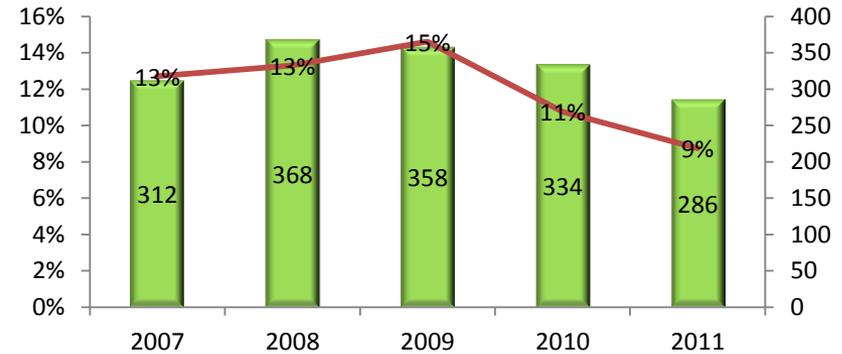
Source: AYGAZ

# Financial Highlights

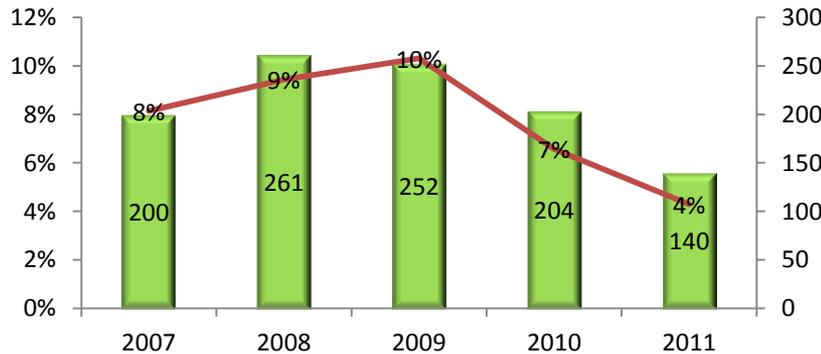
### Net sales (m\$)



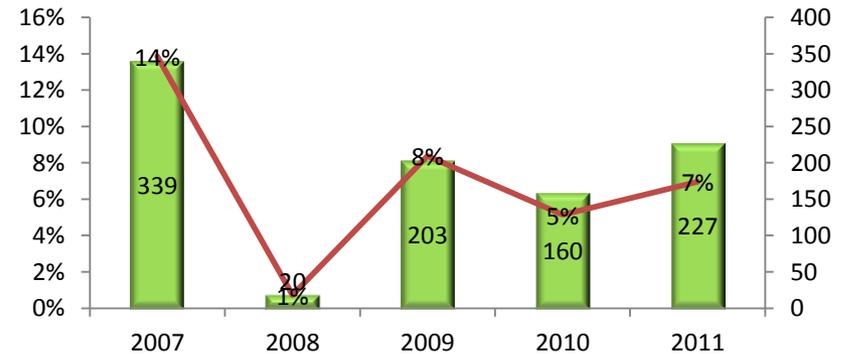
### Gross Profit(m\$) and GPM\*



### EBITDA(m\$) and EBITDA Margin\*



### Net Profit(m\$) and NPM\*

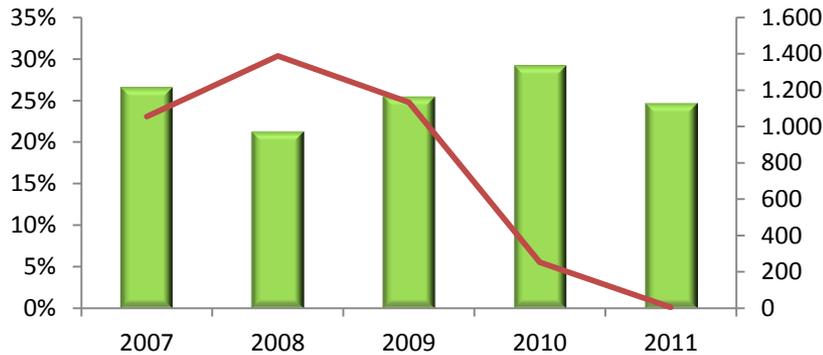


\* bars: \$ figures & lines: % figures

\* Instability due to FX(TRY/USD) fluctuation

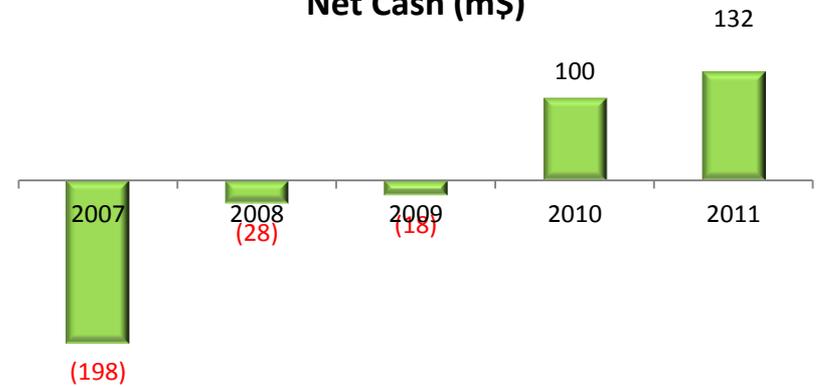
# Financial Highlights

### Equity (m\$) and Debt Ratio\*

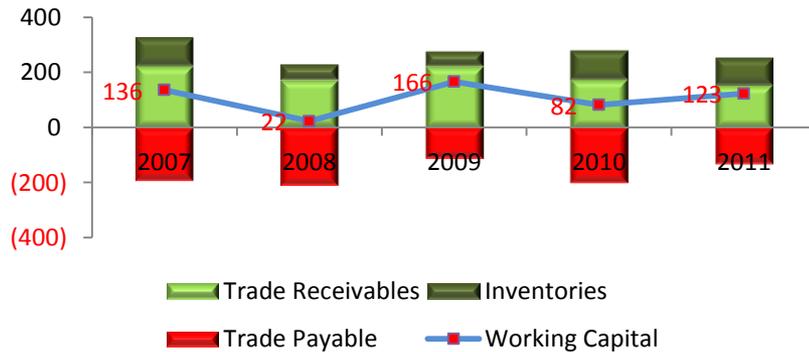


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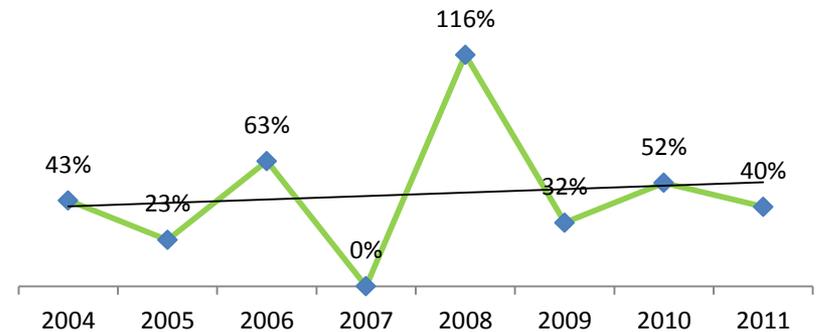
### Net Cash (m\$)



### Working Capital

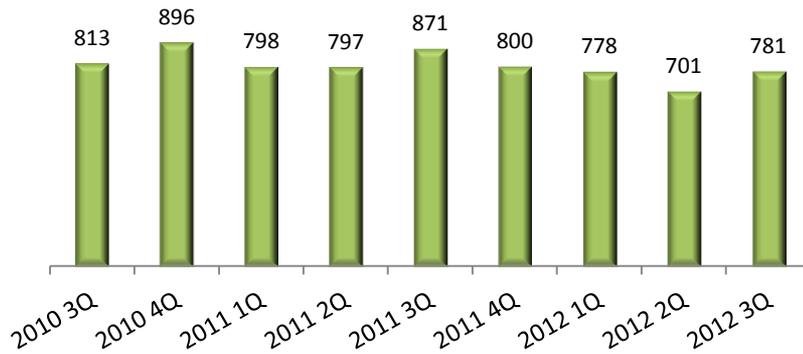


### Dividend Payout

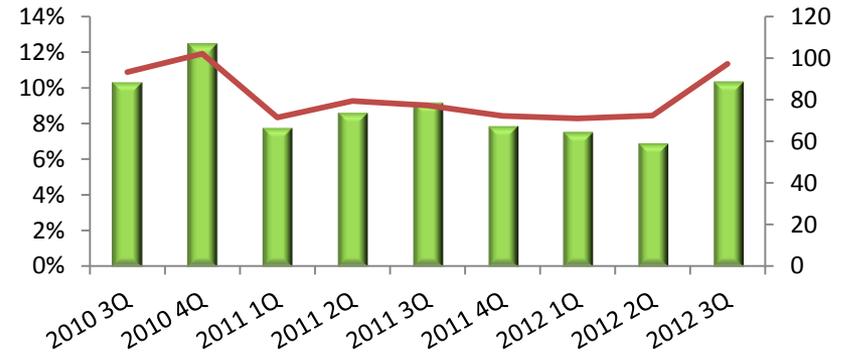


# Quarterly Financials

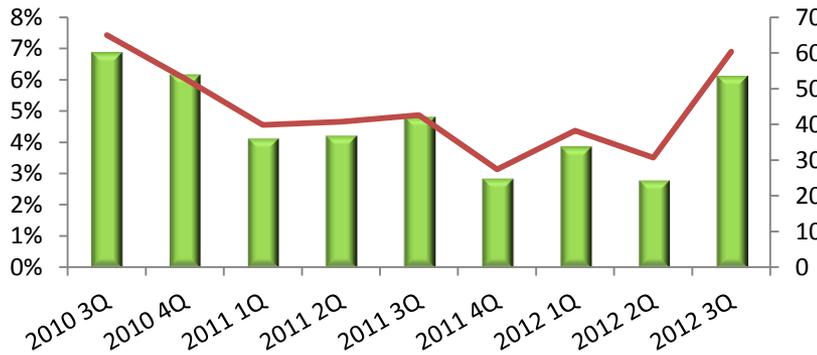
### Net Sales(m\$)



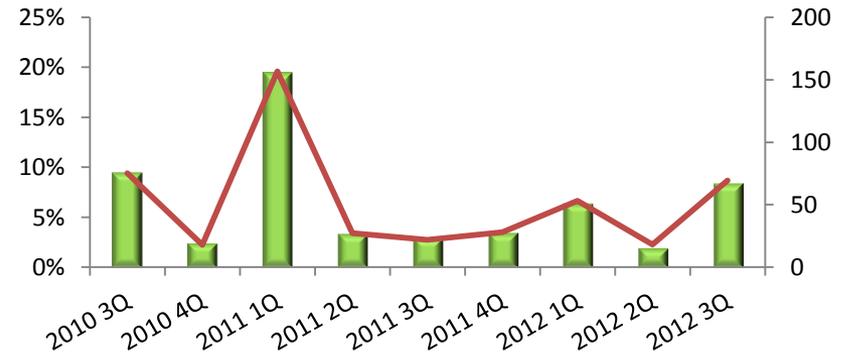
### Gross Profit(m\$) and GPM\*



### EBITDA(m\$) and EBITDA Margin\*



### Net Profit(m\$) and NPM\*



\* bars: \$ figures & lines: % figures

\* 1Q 2011 includes the gains from the sale of Entek shares to AES (123 m\$)

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All Aygaz labelled data includes AYGAZ Group figures (Aygaz and Mogaz) unless otherwise stated.

# Appendix

# Income Statement Summary

(m USD)	2007	2008	2009	2010	2011
Net Sales	2,451	2,768	2,431	3,105	3,267
COGS	(2,140)	(2,400)	(2,073)	(2,770)	(2,981)
Gross Profit	312	368	358	334	286
Operating Profit	128	189	189	145	89
Profit Before Tax	317	49	242	189	251
Net Profit	339	20	203	160	227
EBITDA	200	261	252	204	140
GP margin	13%	13%	15%	11%	9%
OP margin	5%	7%	8%	5%	3%
PBT margin	13%	2%	10%	6%	8%
NP margin	14%	1%	8%	5%	7%
EBITDA margin	8%	9%	10%	7%	4%

## Balance Sheet Summary

(m USD)	2007	2008	2009	2010	2011
Cash & Cash Eq.	83	268	271	174	133
Trade Receivables	224	175	224	176	157
Inventories	103	56	54	105	98
Participations	910	624	669	783	663
Prop. Plant & Eq.	610	444	472	316	300
Financial Debt	(281)	(296)	(289)	(74)	(1)
Trade Payable	191	208	(111)	(199)	131
Total Equity	1,218	974	1,167	1,338	1,130
Total Assets	1,970	1,630	1,730	1,862	1,423
Fin. Debt / T. Assets	14%	18%	17%	4%	0
Net Cash	(198)	(28)	(18)	100	132
Working Capital	136	22	171	82	123